

211 3590

UBCHEA ARCHIVES  
COLLEGE FILES  
RG 11

Nanking  
Corres.

China Medical Board 1923

0232

RECEIVED  
a J. Birney  
FEB 6 1923

*C.M.B.*

January 10, 1923.

File C.M.B.

Dr. H. S. Houghton,  
Union Medical College,  
Peking.

My dear Dr. Houghton:

Bishop Birney has been kind enough to show me your letter of November 23, together with Mr. Greene's long and full letter and Dr. Vincent's shorter letter regarding the grant in aid to Southeastern University and not making any grant to us. I think these letters are all in accordance with the facts of the case probably, and we take them as a final statement and settlement of the matter and shall proceed to forget about the hopes of getting any funds for our science work from the China Medical Board.

I wish also to take advantage of this time, as I am writing you, to say that we have no regrets whatsoever that the China Medical Board has helped Southeastern University. We very greatly rejoice in this fact and we are glad that you are not only helping them with necessary funds but with more necessary personnel and supervision and organization of their science work. It is a very worthwhile and constructive work that you are doing and we can only rejoice in it. The impression seems to have gone abroad that we are jealous of Southeastern and are sore that the China Medical Board have helped them. This is far from the case. We have felt that the China Medical Board could very well, and should, have helped us in the development of our science work, that their helping Southeastern and not helping us was possibly some reflection upon us. Our only regret is that you have not helped both of us, and since that was not possible we are glad that you have helped Southeastern. I have an idea that we can worry along some way, even with our science work, but we are in considerable financial stringency at the present time, though Dr. Williams and the Trustees are getting under the burden very hopefully.

While I am writing I may as well cover one other point which seems to be worrying the China Medical Board, namely, the report of the Educational Commission and their recommendation that there be one university in East China. When those who are responsible for financing the educational institutions in East China, and also those who are most interested in the educational side of it, get down to solid facts and away from theories and

0277

Jan. 10, 1923.

paper ideals as to what we would like, they will, I am sure, come to the conclusion that the only possible thing that can be done, in the near future, at least, is to thoroughly coordinate and delimit the work of the four existing institutions of higher education. I am quite confident that the missionary societies responsible will never consent to the financing of another university in Shanghai, where the law work, the medical work, the commercial and industrial organization work, and perhaps a few other departments would be unified, and at the same time continue supporting St. John's University, Shanghai College (which might just as well be called a university, so far as plans and ambitions and work are concerned), Soochow University, and the University of Nanking. It is utterly impossible, as well as foolish, for the missionary societies to take on the support and management of an additional institution. The only thing that they could do, if they wish to do that, would be to close up what we are doing at Nanking, Soochow, and probably at Shanghai and St. John's, and start an entirely new institution - and you can yourself figure out how soon the Trustees of these various institutions are going to close out the work that they are now doing. So while I agree with the report of the Educational Commission in theory and in its general lines and emphasis, when it comes to practical politics some of the things are going to be extremely difficult to do and will not be done in your generation or mine, I am thinking.

We appreciate very much indeed what the China Medical Board has done, and is doing, for our medical work here. Now that we have our full staff and are beginning the erection of one of the units of the new hospital in a very short time (we have the funds in hand) I am sure that we shall get increasingly good results from our medical work.

We are having a meeting of the Advisory Council of the East China Associated Christian Colleges and Universities on February 6, in Shanghai, but I fancy we shall not get any farther than we have in previous meetings, in the way of developing one university for East China. As a matter of fact, which you, yourself, can judge about, <sup>the</sup> Shanghai College and St. John's group are not extremely interested in a union work that is going to limit or restrict their own special activities, and you will find that that is the centre of the problem for a larger or unified university in Shanghai.

You are at liberty to use any parts of this letter you think advisable with Mr. Greene or Dr. Vincent.

With kindest regards and best wishes,

Cordially yours,

COPY.

PEKING UNION MEDICAL COLLEGE

Peking, China

RECEIVED  
from A. J. Bowen  
FEB 20 1923

January 15, 1923.

Dr. A. J. Bowen,  
University of Nanking,  
Nanking.

File C. M. B.

My dear Dr. Bowen:

I acknowledge with thanks your letter of the 10th instant, and have noted with deep interest your observations on the precarious outlook for unifying in any thorough way the work of the Church in higher education in East China. However attractive the theoretical considerations may be, one can see the impossibility of closing out any one of the important colleges now established in the Shanghai area or of adding a new institution to those in existence. But was not a close coordination and delimitation of the work of the colleges now operating really the thing uppermost in the plans of the Educational Commission? And is not such a thing feasible, if it be assumed that denominational rivalry can be set aside? I suspect that one of the reasons why a group of experts was desired for this survey of Christian educational work was that it was hoped that a view of the present state and future possibilities free from the bias of what you call practical politics might be secured. I quite realize the reluctance of some of the institutions concerned to consider union effort, but am hopeful nevertheless that some progress toward a distribution of collegiate work particularly in vocational lines in order to avoid costly duplication, may eventuate in your approaching meetings.

I think I ought to emphasize the fact that the China Medical Board's interest and participation in the program of purely Chinese institutions does not imply any loss of interest in the excellent work which is being done by mission colleges; when a definite policy of coordination shall have been worked out, I am hopeful that the Board may be prepared to consider ways in which it may serve in the strengthening and developing of science education in East China.

I have taken the liberty of transmitting a copy of your letter to Mr. Greene.

Very sincerely,

(Signed) Henry S. Houghton.

0275

GEORGE E. VINCENT  
CHAIRMAN AND GENERAL DIRECTOR  
ROGER S. GREENE  
DIRECTOR

RECEIVED

JAN 24 1923

EDWIN R. EMBREE  
SECRETARY  
MARGERY K. EGGLESTON  
ASSISTANT SECRETARY

THE ROCKEFELLER FOUNDATION  
CHINA MEDICAL BOARD  
61 BROADWAY, NEW YORK

MEMBERS

WALLACE BUTTRICK  
SIMON FLENER  
RAYMOND B. FOSDICK  
FREDERICK L. GATES

FRANK J. GOODNOW  
ROGER S. GREENE  
HARRY PRATT JUDSON

VERNON KELLOGG  
JOHN R. MOTT  
FRANCIS W. PEABODY

JOHN D. ROCKEFELLER, JR.  
WICKLIFFE ROSE  
GEORGE E. VINCENT  
WILLIAM H. WELCH

January 22, 1923

My dear Dr. Williams:

You may be interested in the enclosed copy of a clipping from the London Times of December 21, 1922, giving Sir William Brunyate's views on the Boxer indemnity and education.

Yours sincerely,

*Roger S. Greene*  
Director

Dr. J. E. Williams,  
Vice President,  
University of Nanking,  
156 Fifth Avenue,  
New York City.

RSG:ERH ^  
E: Article from London Times

0236

*W. Brunyate*

The London Times, Thursday

December 21, 1922, p.9

- - - -

Boxer indemnity and Education

Sir W. Brunyate's Views

Hong-kong, Dec. 19 - Sir William Brunyate, vice-chancellor of the Hong-kong University, speaking with reference to the possibility of the surrender of the Boxer indemnity for educational and other purposes, said that the disposal of any money available for educational purposes raised most difficult problems, and he would view with grave concern any policy of sending young Chinese in wholesale fashion to be educated abroad.

There was a growing feeling along the coast that this education abroad unfitted the average youth for Chinese life, and fitted him for nothing else. He assumed that in any scheme full advantage would be taken of the facilities offered by the Hong-kong University. The atmosphere was a more natural one for the young Chinese. For the present, however, it would be unwise to attempt to provide full opportunities for post-graduate work, and he would unreservedly welcome the provision of facilities for sending selected graduates to Great Britain for further study.

Sir William Brunyate pointed out that one great difficulty which confronted them, and which would occur under any scheme, was that the number of Chinese with a sufficient knowledge of English to profit by the instruction given in that language was limited. That meant the problem of secondary education. The mission schools required all the financial assistance they could get, but the serious question was that of the machinery through which it could be provided.

0237

One had to be careful not unduly to intrude in the proper sphere of the Chinese Government authorities, who would probably prove increasingly sensitive of any such intrusion. The university did not claim any monopoly. They had, in fact, at a meeting of the Associated British Chambers of Commerce last year at Shanghai, promised to assist in every way the establishment of university colleges by a grant and temporary affiliation, wherever that course would be useful.

(Signed) Reuter

January 30, 1923.

Mr. Roger S. Greene,  
China Medical Board,  
61 Broadway,  
New York City.

My dear Mr. Greene,

I was very deeply interested in the clipping enclosed with your letter of January 22, giving Sir William Brunyate's views.

The remission of the Boxer funds on the part of the British Government is going to have a very great and significant influence in the development of Western education in China and may have a very great and constructive influence in connection with British missionary education.

In the light of past experience in the use of American indemnity funds, it might be possible that a plan could be adopted that would be even more constructive in the use of the balance of the funds.

It seems to me there is quite a strong consensus of opinion among American educators in China and close observers that more Chinese students should not be sent to America for undergraduate work, and that a wider selection of more mature men could be made upon a more equitable basis through a competitive examination.

I have been out of the City some time on a visit to Troy and with Dr. and Mrs. Butterfield at Amherst and Miss Woolley at Mount Holyoke College.

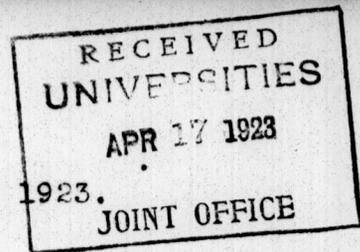
I hope I may have an opportunity of conferring with you during the latter part of this week.

Again expressing my appreciation of your most interesting information,

Very sincerely yours,

0239

院醫樓鼓京南  
UNIVERSITY HOSPITAL  
NANKING, CHINA



March 17, 1923.

Mr. Leslie Moss,  
University of Nanking Board,  
New York City.

Dear Mr. Moss:

A recent visit from Mr. Goodrich brought out the request that we check up our accounts for the year 1922 and show how the supporting boards had met their obligations to the University Hospital and to the China Medical Board thru the conditions of their grant which has served so effectively toward the support of our six foreign salaries which are not met by any of the boards.

I enclose a letter just written to him showing that these obligations have been nearly met for the year 1922, and will be completely so when the funds covering the amount in lieu of doctors is at hand. I am not sure what is the procedure in this matter, but if this does not work automatically I trust you will get out your trusty automatic, if necessary, and secure those amounts. My case was a bit confusing as I was first assigned to Nansuchou and then re-assigned to Nanking but loaned to Nansuchou and was there for one year, returning to Nanking this fall. Thus the Presbyterian obligation for their doctor in the University Hospital would be G.\$700 for the seven months there was no doctor here to represent them in those months of 1922. Practically that obligation was more than met by the fact that there have been two Presbyterian doctors here for part of the time in the two previous years (Dr. Swers and myself in addition to Dr. Sloan on furlough), but in as much as the China Medical Board does not figure by averages over the past years but requires that the boards keep up their obligation each year equal to that of the previous years. The Methodist Board has done that each year, as I understand, and presume they too, stand ready to make up that difference of G.\$300 for those months that they did not have a man here on the field. Please understand that we are not pushing for these amounts entirely for ourselves, but it is that we ~~make~~ may keep up to our responsibility with the China Medical Board in spirit as well as law.

Yours very sincerely,

*J. Horton Daniels*

Copy to Mr. Goodrich.

院醫樓鼓京南  
UNIVERSITY HOSPITAL  
NANKING, CHINA

Nanking  
March 17, 1923.

RECEIVED  
UNIVERSITIES  
APR 17 1923  
JOINT OFFICE

*Hoskins*

TRANSFER

*M*

Mr. L. C. Goodrich,  
China Medical Board,  
Peking.

Dear Mr. Goodrich:

Since you were here I have been trying to get the facts together with reference to how the supporting boards met their obligations in support of our hospital running expenses. It is my understanding that the provisions of your grant require that the boards not only equal it in amount but that they should put in each year a sum not less than the year before. According to the letter of Dr. Bowen written to you on Mar. 6, 1922, I see that sum for the year 1921 was \$11,908, and thus it should be none the less for 1922. In that letter he outlined the prospectus for 1922, but this was altered in several details. By next year things should be materially simplified with our full staff of full time doctors, but for 1922 we still have a varied assortment of half time, part time, and in-lieu-of doctors.

The suggestion that the Baptist Board should pay at the pro rata basis according to the residents in Nanking did not apparently go thru the board at home as the full payments have been coming right along as previously. These payments of all the boards are entered on our books as received with the exception of the last quarter payments of the Christian and Baptist Boards which have simply been delayed a bit in the sending.

The amounts in lieu of a doctor which amount to \$700 with the Presbyterian and \$400 with the Methodist Board has not as yet been received here, and as part of this is needed at least to make our total up to that of the year before, I am writing a letter home to Mr. Moss, showing him that we need that money to meet our obligation to you, and I feel confident that they will secure it if it has not already come.

With these exceptions included it stands as follows:

*Quote*

Dr. Hutcheson, So. Pres. Salary		Cold \$2,500
Dr. Imlot, Christian "		2,500
Dr. Daniels No. Pres. "	5 months	1,040
Dr. Trimmer Methodist "	5 months	1,040
Dr. Peterson Methodist "	3 months	300
Dr. Huizenga Reformed "	9 months @ half-time	940
Methodist in lieu of doctor	4 months	400
Presbyterian " "	7 months	700
Appropriations from 4 Boards @ G.	\$750	3,000
		<u>Total- \$12,420</u>

As in last years report, the extra amount needed to bring these appropriations up to 2 for 1 has been paid by the boards, but not included in the above.

Very sincerely yours,

Copy to Mr. Moss.

024

April 19, 1923  
10:30 A.M.

NOTES ON CONFERENCE WITH MR. GREEN

- (a) Discussed Tyler Dennett's article and work - mostly material for interesting writing.
- (b) Discussed correlation in China and Report of Educational Commission. Mr. Green asked reaction as to how an advisory committee could be set up to aid the whole plan of correlation, whether
- (a) from the Educational Association of China
  - (b) from representatives of Institutions suggesting through their Trustees
  - (c) through those Boards most largely represented, as Methodists, American Bd., Baptists, Presbyterians, etc.
  - (d) or Committee of Reference and Counsel. Better through the latter as regular and in succession to the Educational Commission, a Continuation Committee on education who could study and advise upon changing conditions through continuous study and constant conference.
  - (e) How would the budget be found? Office space at 25 Madison, if possible. Use additional grants from Universities and Institutions of \$500 or so a year.
  - (f) How would Mr. Lobenstine do for Secretary? He would not need a salary; has had experience and acquaintance.

Such a Committee by continuous study and service of better knowledge could help to correlate work and would have the largest influence in restraining and building.

Mr. Greene handed me copy of address presumably given to the Broadway Tabernacle congregation on the "Jefferson Academy" at Tungchow. This was quite illuminating in demonstration of what can be accomplished by a Model Middle School.

THE OBJECT OF MY CONFERENCE:

- (a) To secure the C.M.B. grant of \$9250 which was due for 1923. This was secured.
- (b) To discuss East China situation, especially the effort for the College for the Training of Supervisors. I found him most sympathetic.
- (c) To ask his reaction to my appealing to the Laura Spellman fund for aid on Language School, as Peking had done. He thought that legitimate and might succeed.

0242

2 - Notes on Conference with Mr. Greene (April 19, 1923)

I mentioned to him plans for the College for Training of Supervisors. He was interested and said he would support the appeal if he had a chance.

He suggested waiting with the appeal for the Language School until I had heard from this one, for if it was not met, I might go directly to Mr. Rockefeller for that.

He said he was deeply interested in all we were doing and would gladly do all he could to help.

April 21, 1923.

Mr. Roger S. Greene,  
China Medical Board,  
61 Broadway,  
New York City.

Dear Mr. Greene,

I have read with great interest and instruction your article on the hospital work in China, and was pleased to show it to Dr. Hutcheson who also read it with appreciation.

I am returning by my secretary your volume "The Modern Hospital". I did not understand clearly whether I might keep a copy of your article, or address I take it, entitled, "Jefferson Academy - Tungchow". It is the very best kind of argument for our Hangchow situation, if they can be made to see it in that light. I should like very much to have a copy to use with people who are responsible in the consideration of secondary education.

Thanking you for the loan of these,

Yours very sincerely,

JEW:LB

*cm/B*

*W*



April 27, 1923.

**TRANSFER**

Miss Marjory K. Eggleston,  
61 Broadway,  
New York.

My dear Miss Eggleston:

In response to your request for a statement of payments from other sources to make up the supplemental fund required for 1922, I quote from a copy of a letter sent by Dr. J. H. Daniels of the Nanking Union Hospital, to Mr. L. C. Goodrich in Peking, under date of March 17th:

"Dr. Hutcheson, So. Pres. Salary . . . . .	Gold	\$2,500.00
Dr. Wilmot, Christian- Salary . . . . .	"	2,500.00
Dr. Daniels, No. Pres. Salary -5 months . . . . .	"	1,040.00
Dr. Trimmer, Methodist Salary -5 months . . . . .	"	1,040.00
Dr. Peterson, Methodist Salary -3 months . . . . .	"	300.00
Dr. Huizenga, Reformed Salary -9 months, . . . . .	"	940.00
⊙ half-time . . . . .	"	400.00
Methodist in lieu of doctor . . . 4 months . . . . .	"	700.00
Presbyterian " " " . . . 7 months . . . . .	"	3,000.00
Appropriations from 4 Boards ⊙ G. \$750 . . . . .	"	
. Total . . . . . Gold		<u>\$12,420.00</u>

The item of "Methodist in lieu of doctor \$400" has not yet been received, but the rest is in hand.

I trust this will meet your desires. Thank you for your kindness in forwarding the check for 1923.

Sincerely yours,

Assistant Secretary,  
University of Nanking.

0245

RECEIVED

MAY 3 1923

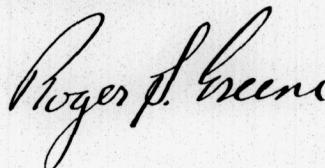
61 BROADWAY  
NEW YORK

May 2, 1923

Dear Dr. Williams:

Will you give me the pleasure of your company at dinner at the Harvard Club, 27 West 44th Street, on Friday, May 11, to meet a number of other men interested in higher education in China? It is proposed that we assemble at 5 P.M. to talk over some matters of common interest before dinner.

Sincerely yours,



Dr. J. E. Williams  
University of Nanking  
150 Fifth Avenue  
New York City

RSG:ELJ

0246

PAUL MONROE, CHAIRMAN  
GEORGE E. VINCENT  
CHAIRMAN EXECUTIVE COMMITTEE

HENRY S. HOUGHTON, M.D.  
DIRECTOR

ROGER S. GREENE, SECRETARY  
MARGERY K. EGGLESTON  
ASSISTANT SECRETARY

PEKING UNION MEDICAL COLLEGE  
61 BROADWAY, NEW YORK

RECEIVED

MAY 17 1923

J. AURIOL ARMITAGE  
JAMES L. BARTON  
ARTHUR J. BROWN  
WALLACE BUTTRICK

SIMON FLEKNER  
F. H. HAWKINS  
PAUL MONROE

TRUSTEES

JOHN R. MOTT  
FRANK MASON NORTH  
JAMES CHRISTIE REID

JOHN D. ROCKEFELLER, JR.  
GEORGE E. VINCENT  
WILLIAM H. WELCH

May 15, 1923

Dear Dr. Williams:

I enclose herewith a report of the proceedings at our meeting of May 11.

It occurred to me that some account of the preliminary discussion might be useful and I have accordingly attempted to cover that in my report. As this part was prepared wholly from my own recollection I should be glad to have you look it over with special care and suggest any changes that you may think necessary or advisable. If you think that it would be better to omit this part entirely from the record of the proceedings please do not hesitate to say so.

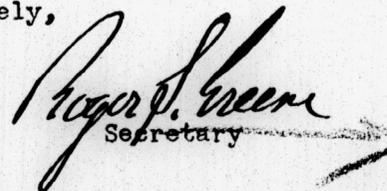
With regard to the concluding statement I have ventured to include one point (5. d.) which was not specifically agreed to at our meeting though I think that it was in the minds of some of us. Do you approve the insertion of this clause? I believe that it adds some strength to the case.

Minor changes of form have been made in a few cases.

Will you kindly let me have your approval of this report, with or without corrections?

Yours sincerely,

Dr. J. E. Williams,  
University of Nanking,  
156 Fifth Avenue  
New York City.  
RSG:KR  
Enc. Memo

  
Secretary

0247

MAY 17 1923

CONFERENCE ON A PROPOSAL FOR AN ADVISORY COMMITTEE ON  
HIGHER EDUCATION UNDER CHRISTIAN AUSPICES IN CHINA

An informal meeting of administrative officers and members of the faculties of colleges and universities in China was held at the Harvard Club of New York City on May 11, 1923, to discuss matters of common interest. The following persons were present:

President J. Leighton Stuart and L. C. Porter of Peking University; President C. K. Edmunds of Canton Christian College; J. E. Williams, Vice-President of the University of Nanking; J. Taylor of West China Union University; E. Scott of Fukien Christian University; L. V. Cady of Shantung Christian University; E. H. Hume and E. H. Vreeland of Yale-in-China; H. S. Greene of the Peking Union Medical College, and H. R. Embree of the Rockefeller Foundation.

The preliminary discussion dealt first with the difficult situation created by the fact that representatives of Christian colleges in China found themselves competing with one another in the financial campaigns made necessary by the higher educational standards which those institutions are adopting, while at the same time possible benefactors were bewildered and annoyed by repeated and apparently unrelated appeals from different institutions. The lack of co-ordination of effort added greatly to the burden upon the officers responsible for the collection of funds.

The possibility that large funds might become available for government education through the return of the Boxer indemnities seemed to make united effort more than ever necessary if the Christian institutions were not to fall behind.

Encouraging progress was reported in the plans of several institutions to formulate a common appeal to the American public in which the relation of each institution to the whole problem of higher education in China might be

made clear. Proposals for a joint campaign or for joint planning of separate campaigns were under consideration. Side by side with these efforts to meet immediate needs there should be, however, a more fundamental approach to the problem through unified planning for future development.

There was general agreement on the soundness of the principles underlying the report of the Educational Commission of 1921, and the need was felt of continued guidance from a similarly impartial and disinterested body of experts acquainted with the problems of education in China and elsewhere. The experience gained by members of the Educational Commission and their interest in the work in China were of great potential value, but unless means could be found to conserve these assets they would rapidly diminish in value as the members of the Commission lost touch with later developments on the field and became absorbed in their own duties at home.

The colleges and professional schools required guidance and unified planning more than the lower schools on account of their larger financial needs which could not usually be met by an appeal to any single constituency, and on account of the highly technical character of their work. The primary and secondary schools on the other hand were mainly financed by individual missions with the help of the communities in which they were placed. Such co-ordination of effort as might be necessary in that field could probably be attained through the provincial educational associations which were rapidly increasing in efficiency.

Attention was called to the encouragement to be derived from the rapid development of union enterprises in China during the past twenty years. Denominational and international rivalries which had formerly seemed the greatest obstacles to effective educational work had almost entirely disappeared. The difficulty of reconciling the claims of different institutions and localities might be overcome if this task also were approached with large vision and with faith that a sound plan could and would be carried out. Those present seemed

unanimous in expressing their personal belief that the institutions from which they came would be justified in making any sacrifice of their own local ambitions which might be necessary to secure the adoption of a well co-ordinated plan for higher education under Christian auspices in China.

The following statement was unanimously adopted:

1. A North American Advisory Committee on Higher Education in China is desirable.
2. It should be made clear that the proposed Committee would be purely advisory and that its establishment would involve no commitment on the part of any mission board or of any board of trustees to accept either the recommendations of the Educational Commission of 1921 or the future recommendations of the Advisory Committee.
3. It is desirable that the Committee of Reference and Counsel be asked to appoint such an Advisory Committee.
4. Membership:
  - a. It is believed that the American members of the Educational Commission would be valuable members of an Advisory Committee.
  - b. The Committee should be strengthened by the addition of other educational leaders.
  - c. There should be some business men on the Committee.
  - d. Some Canadians should be included.
  - e. The advantages of having on the Committee some members from other parts of the country than the Eastern States should not be lost sight of.
5. The functions of the Committee should include the following:
  - a. Collection and study of information about higher educational institutions in China, the results of such study to be placed at the disposition of those interested.
  - b. Study of the problem of co-ordinating effort in higher education.
  - c. Reviewing programs for development with a view to better correlation and unified presentation.
  - d. Responding to requests from institutions for advice on problems of organization and teaching methods.
6. It is believed that in order to secure the full benefit of such an Advisory Committee it would be necessary eventually to have a qualified secretary to prepare all business for the Committee, that the secretary should give all his time to the work and that he should have a suitable office.
7. Those present at the conference believe that the service of an Advisory Committee would be so valuable that it would justify an annual contribution to the budget of the Committee from each of the Christian colleges and universities in China.

June 27, 1923.

Mr. Roger S. Greene,  
China Medical Board,  
61 Broadway,  
New York City.

Dear Mr. Greene,

I am sure you will be interested in this personal letter from Mr. Griffing, giving some report of his activities in cotton and rural developments.

I am also enclosing copy of a comparative statement in regard to the enrolment of the different courses and number of teachers provided and annual grants made by the cooperative Mission Societies. We have only taken in union institutions supported by Boards and institutions in East China. I feel that it is not a bad showing in achievement of the University of Nanking, with the very limited resources provided. The strength of our position has been the loyalty and cooperation of the Chinese leaders as well as the students. They are convinced that we are trying to serve them with the best that we can give.

Very cordially yours,

12113

GEORGE E. VINCENT  
CHAIRMAN AND GENERAL DIRECTOR  
ROGER S. GREENE  
DIRECTOR

EDWIN R. EMBREE  
SECRETARY  
MARGERY K. EGGLESTON  
ASSISTANT SECRETARY

THE ROCKEFELLER FOUNDATION  
CHINA MEDICAL BOARD  
61 BROADWAY, NEW YORK

MEMBERS

WALLACE BUTTRICK  
SIMON FLEKNER  
RAYMOND B. FOSDICK  
FREDERICK L. GATES

FRANK J. GOODNOW  
ROGER S. GREENE  
HARRY PRATT JUDSON

VERNON KELLOGG  
JOHN R. MOTT  
FRANCIS W. PEABODY

JOHN D. ROCKEFELLER, JR.  
WICKLIFFE ROSE  
GEORGE E. VINCENT  
WILLIAM H. WELCH

RECEIVED

June 28, 1923

JUL 2 1923

Dear Dr. Williams:

Many thanks for your letter of June 27 enclosing a report by Mr. Griffing on the work of the agricultural school with special reference to extension work in cotton raising. The results of these activities are likely to be very far-reaching.

Yours sincerely,

  
Director

Dr. J. E. Williams,  
University of Nanking,  
156 Fifth Avenue,  
New York City.

RSG:KR

GEORGE E. VINCENT  
CHAIRMAN AND GENERAL DIRECTOR  
ROGER S. GREENE  
DIRECTOR

EDWIN R. EMBREE  
SECRETARY  
MARGERY K. EGGLESTON  
ASSISTANT SECRETARY

THE ROCKEFELLER FOUNDATION  
CHINA MEDICAL BOARD  
61 BROADWAY, NEW YORK

JUL 13 1923

MEMBERS

WALLACE BUTTRICK  
SIMON FLEXNER  
RAYMOND B. FOSDICK  
FREDERICK L. GATES

FRANK J. GOODNOW  
ROGER S. GREENE  
HARRY PRATT JUDSON

VERNON KELLOGG  
JOHN R. MOTT  
FRANCIS W. PEABODY

JOHN D. ROCKEFELLER, JR.  
WICKLIFFE ROSE  
GEORGE E. VINCENT  
WILLIAM H. WELCH

July 10, 1923

Dear Dr. Williams:

Mr. N. Gist Gee is now in New York and would be very glad to talk to Mr. Illick at any time that may be arranged between you. You can get in touch with Mr. Gee at his apartment, 414 Bancroft Hall, 509 West 121st Street, telephone number Morningside 7800. If you telephone I would suggest that you try before eight A.M. as Mr. Gee is attending some courses in the summer session of Columbia University and leaves his rooms shortly after eight o'clock every morning.

Yours sincerely,

*Roger S. Greene*  
Director

Dr. J. E. Williams,  
156 Fifth Avenue,  
New York City.

RSG:KR

0253

GEORGE E. VINCENT  
CHAIRMAN AND GENERAL DIRECTOR  
ROGER S. GREENE  
DIRECTOR

EDWIN R. EMBREE  
SECRETARY  
MARGERY K. EGGLESTON  
ASSISTANT SECRETARY

THE ROCKEFELLER FOUNDATION  
CHINA MEDICAL BOARD  
61 BROADWAY, NEW YORK

MEMBERS

WALLACE BUTTRICK  
SIMON FLEKNER  
RAYMOND B. FOSDICK  
FREDERICK L. GATES

FRANK J. GOODNOW  
ROGER S. GREENE  
HARRY PRATT JUDSON

VERNON KELLOGG  
JOHN R. MOTT  
FRANCIS W. PEABODY

JOHN D. ROCKEFELLER, JR.  
WICKLIFFE ROSE  
GEORGE E. VINCENT  
WILLIAM H. WELCH

RECEIVED

July 13, 1923

JUL 16 1923

Dear Dr. Williams:

I have just heard that Dr. E. J. Lund, head of the department of animal biology in the University of Minnesota, is to be on leave of absence in 1924 and might consider an appointment in China for that year if he could be assured of his traveling expenses. You may already be in touch with this situation but it occurred to me that you might be in need of such services as Dr. Lund can render.

Yours sincerely,

  
Director

Dr. J. E. Williams,  
156 Fifth Avenue,  
New York City.

RSG:KR

0754

July 17, 1923.

Dear Mr. Greene,

I appreciate very much your letter of July 13 with its suggestion regarding Dr. E. J. Lund. I am writing to former Dean of the University of Minnesota, Dr. John F. Downey of Minneapolis, to learn further about Dr. Lund and the chances of his being with us for a year.

I have read with keen interest your correspondence with regard to Chinese students in the United States. You have made very clear for educators in America the more essential factors and conditions lying back of those students in China, that pre-determine <sup>on their</sup> habit of mind. You touch very delicately but effectively upon the readiness of professors here to confer Ph.D.s upon Chinese. I could recognize some of the references, having known so intimately the man I think you had in mind. I shall follow your suggestion, however.

Dr. Bowen had an interesting experience with one of our students, a rather lame duck, who was bent upon the distinction of post graduate work in America and received his M. A. from an institution in the West, with a very high commendation on a thesis on a policy for the development of missionary rural education.

Dr. Bowen had tried with a great deal of personal urgency to get the student to take a school in the country and learn something first-hand about the problems of missionary rural education. The highest kind of inducements could not lead the man to go near the work. This seemed to have no bearing, however, upon his mind in preparing a thesis on the wisest policy, nor in the mind of the head of the Department who awarded the degree with appreciation. Many degrees on Chinese students in America are conferred in absentia in a new sense of the term, - the person was present to receive the degree but he was in absentia where the first-hand knowledge, essential to merit the degree, could be acquired.

I am returning your copy of "School and Society" with thanks.

Yours sincerely,

JEW:LB

GEORGE E. VINCENT  
CHAIRMAN AND GENERAL DIRECTOR  
ROGER S. GREENE  
DIRECTOR

RECEIVED

EDWIN R. EMBREE  
SECRETARY  
MARGERY K. EGGLESTON  
ASSISTANT SECRETARY

JUL 27 1923

THE ROCKEFELLER FOUNDATION  
CHINA MEDICAL BOARD  
61 BROADWAY, NEW YORK

3 copy

MEMBERS

WALLACE BUTTRICK  
SIMON FLEKNER  
RAYMOND B. FOSDICK  
FREDERICK L. GATES

FRANK J. GOODNOW  
ROGER S. GREENE  
HARRY PRATT JUDSON

VERNON KELLOGG  
JOHN R. MOTT  
FRANCIS W. PEABODY

JOHN D. ROCKEFELLER, JR.  
WICKLIFFE ROSE  
GEORGE E. VINCENT  
WILLIAM H. WELCH

July 26, 1923

Dear Dr. Williams:

Acting upon authority of the Executive Committee of the China Medical Board, the Director, in conference with the General Director, has approved a fellowship of One thousand dollars (\$1,000) for Mr. John Theron Illick for the year 1923-1924, on condition that the University of Nanking shall provide such additional sums as shall be necessary for his maintenance during the year, it being understood that there shall be no additional charges for either tuition or travel. This action will be presented for ratification at the next meeting of the Executive Committee. Payments, however, will commence upon request from Mr. Illick.

Yours sincerely,

  
Director

Dr. J. E. Williams,  
156 Fifth Avenue,  
New York City.

RSG:KR

0256

C O P Y

July 27, 1923.

Dictated July 20.

Dear Mr. Greene,

I had a conference with Mr. Richardson this afternoon over the proposition on the lines that you suggested. It was too late after the interview to report to you, as you had left the office.

I talked frankly over all as you suggested and outlined the kind of proposition which would be presented. He said that they would rely on your judgment and Dr. Burton's as men who had been in the field and had studied the field. A proposition which had your united endorsement and approved by Mr. Speer and Dr. North would receive, he thought, favorable consideration, and suggested that it would be well to have the proposition by about the 1st of August, as then Mr. Rockefeller, Jr. would be returning from Europe. He said they would consider and act upon the proposition definitely in approval, subject to acceptance on the part of the University after report to the field and favorable action from the field as to the basis and plan of cooperation.

I raised the question, too, of the difficulty our Trustees would experience if the proposition were made on a partial basis of fifty-fifty or more, because of the present financial condition within the Boards and within the churches; that our Trustees were favorable to the development of the School and would desire to cooperate with the plan as outlined by the Educational Commission, but that they would be reluctant to take on additional financial burdens with our present obligations. On this matter fuller conference could be had with members of the Trustees, such as Mr. Speer, Dr. North and others here.

Could not the proposition be simplified for their consideration to the amount that would be asked for buildings and equipment, and the amount that would be asked for annual grants in maintenance of staff, also a statement as to the lines of cooperation that would be sought with Southeastern? Further details as to curricula, personnel of staff and all the technical side of the development of the School to wait upon the report from the field of a plan of cooperation and development.

You will doubtless be meeting Mr. Richardson and I should like to hear from you soon, before going on further with the proposition.

I am under necessity of being at Silver Bay until after the middle of next week, owing to a promise for addresses at the Y.W.C.A. Conference.

I am writing to Dr. Burton by way of report on these lines.

Very sincerely yours,

Mr. Roger S. Greene,  
China Medical Board,  
61 Broadway,  
New York City.  
JEW:LB

(Signed) J. E. Williams.

0257

GEORGE E. VINCENT  
CHAIRMAN AND GENERAL DIRECTOR  
ROGER S. GREENE  
DIRECTOR

EDWIN R. EMBREE  
SECRETARY  
MARGERY K. EGLESTON  
ASSISTANT SECRETARY

THE ROCKEFELLER FOUNDATION  
CHINA MEDICAL BOARD  
61 BROADWAY, NEW YORK

RECEIVED

AUG 2 1923

MEMBERS

WALLACE BUTTRICK  
SIMON FLEXNER  
RAYMOND B. FOSDICK  
FREDERICK L. GATES

FRANK J. GOODNOW  
ROGER S. GREENE  
HARRY PRATT JUDSON

VERNON KELLOGG  
JOHN R. MOTT  
FRANCIS W. PEABODY

JOHN D. ROCKEFELLER, JR.  
WICKLIFFE ROSE  
GEORGE E. VINCENT  
WILLIAM H. WELCH

July 30, 1923

Dear Dr. Williams:

I have received your letter of July 27 about which you had previously talked to me dealing particularly with the proposed school for educational supervisors in connection with the University of Nanking.

I still feel that it will be very desirable to get fuller information to present to possible benefactors before actually making an appeal. As I shall not be in New York much longer I thought it best to write Mr. Richardson quite fully explaining my position in the matter so that he could refer to this statement if he desires after I leave. I enclose a copy of the letter which I have written to Mr. Richardson. I trust that you will feel that it correctly states the part that I have taken in the discussion of the proposal and the opinions that I have expressed in my conversations with you.

With kind regards, I am

Yours sincerely,

*Roger S. Greene*  
Director

Dr. J. E. Williams,  
150 Fifth Avenue,  
New York City.

RSG:KR  
Enc.

Mr. Greene to Mr. Richardson, July 30, 1923

AUG 2 1923

July 30, 1923

Dear Mr. Richardson:

Dr. J. E. Williams of the University of Nanking has talked with me about his plan for a school for educational supervisors at Nanking. I believe that he came to me for advice at the suggestion of Dr. E. D. Burton, for he was quite aware that the project did not come within the scope of the plans of the China Medical Board, or any other department of the Rockefeller Foundation. Dr. Williams has told me also of his conversations with you.

Since I am leaving New York in about a week for a visit to China and shall not be back until January, it seems advisable to explain my position in this matter.

1. In the first place I believe that there is a great need of one good college of school administration in close relation to the educational system of Christian missions in China. The report of the Christian Educational Commission of 1921 emphasizes this as one of the most urgent needs.

2. I believe that Nanking is an ideal location for such a school, being midway between North and South China, and close to the important Shanghai area. Nanking seems preferable to Shanghai because it is a purely Chinese city and because the language used there is the Mandarin dialect which is the national language spoken with slight variations of pronunciation through nearly all the country except the coast provinces from Shanghai south.

Mr. W. S. Richardson,  
July 30, 1923

2

3. I believe that the organization of this school as an integral part of Nanking University would be a highly satisfactory arrangement as far as the Christian educational system is concerned. Indirectly it would doubtless exercise an important influence on government education, both by (a) helping the Christian schools throughout the country to do better work, and thus inducing government schools also to raise their standards, and (b) influencing the government college of education at Nanking which naturally seeks to keep itself ahead of schools under foreign auspices. This process could be accelerated by systematic cultivation of intimate personal relations between the teachers of the two schools, by arranging for exchanges of lecturers, admission of students in one school to courses in the other, etc.

4. A far wider influence would probably be secured for the school if it were formally affiliated with the government institution at Nanking known as the Southeastern University which controls the college of education above referred to. Whether such a plan would be feasible or not I do not know. It would perhaps complicate administration, but the gain through establishment of intimate relationships between the two universities would be great. On the other hand the need for school administrators and supervisors is so great that a single school could hardly meet the demand, and it is not unlikely that the government schools would absorb nearly all the graduates of the school if it were conducted under the auspices of the government university. Probably no effective negotiations could be undertaken with the government university unless there were some assurance that funds would be available in this country for carrying out a good plan once it had been devised.

0250

Mr. W. S. Richardson,  
July 30, 1923

3

5. I have advised Dr. Williams to prepare in consultation with experts a complete plan for the proposed school, showing curriculum, departments, number of teachers, special equipment needed, size and number of classes, size and kind of building required, together with careful estimates of cost of physical plant and equipment, and of the maintenance expenses over a period of five years. I feel that some such complete project should be prepared before any appeal is made for funds with which to start the school. I have told Dr. Williams that I could not assume any responsibility for the preparation of the project though I was willing to criticize a plan prepared by others and make any suggestions that I could.

6. It appears that most if not all the leading mission boards are in such financial difficulties at present that they could not now pledge any considerable contribution towards the establishment or maintenance of any such new work, and they would probably hesitate to sanction a direct appeal to their constituencies for such a purpose. It seemed to me therefore that there was ample time to prepare a detailed plan which would be available for use when money became more plentiful. I have expressed doubt whether any of the larger givers with whom I am acquainted, whether individuals or organizations, would consider giving outright the whole amount required for plant and maintenance during the initial period.

I do not, of course, know whether there is any likelihood of serious consideration of this matter by the Memorial or by Mr. Rockefeller, but I thought that my position might be clearer if I left you this memorandum for reference in case any question should be raised as to my attitude towards the project.

Yours sincerely,

Mr. W. S. Richardson,  
26 Broadway,  
New York City.

W.S.R.

ROBERT S. GREENE

Director

026

August 1, 1923.

Dear Mr. Greene,

I was very pleased to receive your letter of July 26 with its report of the action of the Executive Committee of the China Medical Board, approving a "fellowship of One thousand dollars (\$1,000) for Mr. John Theron Illick for the year 1923-24, on condition that the University of Nanking shall provide such additional sums as shall be necessary for his maintenance during the year, it being understood that there shall be no additional charges for either tuition or travel."

I should have written you at once to express our deep appreciation for this generous and helpful provision for Mr. Illick's study, and only delayed that I might hear from Mr. Illick and be certain that we could meet the condition attached. He tells me that he has written you directly in regard to it. The China Medical Board will be rendering the University a very valuable service in helping to make possible this larger opportunity for Mr. Illick to study.

Yours sincerely,

JEW:LB

Mr. Roger S. Greene,  
China Medical Board,  
61 Broadway,  
New York City.

August 2, 1923.

MEMORANDUM OF CONVERSATION WITH MR. ROGER S. GREENE  
(by telephone on the afternoon of August 2, 1923.)

I inquired about any further development with reference to Mr. Robertson and Mr. Ting Tso-chen. He said that he had the matter in mind to see what could be done in that line, but that there had been nothing that he could report. He suggested my securing a full record of Ting Tso-chen's preparation and training and the present courses he is taking.

I told him that I had received his letter which seemed to me to report very faithfully and correctly the substance of our conferences over the College of School Administration. I told him that I had written to Dr. Burton but had not yet heard from him, and inquired whether he knew if Dr. Burton was in Chicago at this time. He said he did not know at all.

I inquired further in line with his letter if I should carry on further investment as to staff and plans of School. However, that I would not want to pursue that here or in China, for it might create questions and problems for us if there were not some definite assurance of carrying the undertaking, and worked out. He replied, "I thought I made that clear in my letter, that it would be necessary to do so, to have such assurances." Then I inquired whether he thought it was best for me to proceed in conference with Mr. Richardson when I heard from Dr. Burton. He said, "By all means and to secure as definite assurance as possible."

Mr. Greene is sailing on the S.S. "Empress August 23, and is leaving New York Saturday, August 4.

I expressed my appreciation of the careful thought and cooperation he had given to the proposition. He said he was deeply interested in it.

I am awaiting a letter from Dr. Burton when I shall write him more fully.

J. E. Williams.

JEW:LB

C O P Y

August 3, 1923.

Dear Mr. Greene,

Confirming our conversation of the 2d, I am writing in reply to your letter of July 30, in which you kindly enclosed a copy of your letter to Mr. W. S. Richardson.

Your detailed letter to Mr. Richardson seems to me to report very faithfully and correctly your part in our discussions of the proposition #2 under III Higher Education on the recommendations of the report of the China Educational Commission of "The founding of a college of school administration at Nanking".

I appreciate greatly the time and careful thought you have also given to the proposition in conferences. I am pleased to have this letter as a report for reference in further thinking and planning.

I envy greatly your going back to China at this time when developments may be intense, but are always interesting.

Under the shadow of the terrible shock of the sudden going of our beloved President Harding, I wish you more fervently bon voyage and a happy return.

With kind regards, I am

Very sincerely yours,

Mr. Roger S. Greene,  
China Medical Board,  
61 Broadway,  
New York City.

(Signed) J. E. Williams.

JEW:LB

0264

PAUL MONROE, CHAIRMAN  
GEORGE E. VINCENT  
CHAIRMAN EXECUTIVE COMMITTEE

HENRY S. HOUGHTON, M.D.  
DIRECTOR

ROGER S. GREENE, SECRETARY  
MARGERY K. EGGLESTON  
ASSISTANT SECRETARY

## PEKING UNION MEDICAL COLLEGE

61 BROADWAY, NEW YORK

### TRUSTEES

J. AURIOL ARMITAGE  
JAMES L. BARTON  
ARTHUR J. BROWN  
WALLACE BUTTRICK

SIMON FLEXNER  
F. H. HAWKINS  
PAUL MONROE

JOHN R. MOTT  
FRANK MASON NORTH  
JAMES C. REID

JOHN D. ROCKEFELLER, JR.  
GEORGE E. VINCENT  
WILLIAM H. WELCH

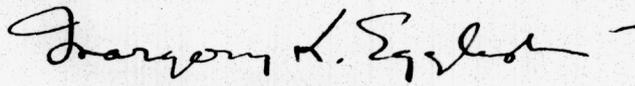
August 29, 1923.

My Dear Mr. Williams:

I am enclosing papers concerning Mr. Faw Yap Chuck, the Chinese student working for a doctor's degree, on whose behalf application has been made to the China Medical Board for a fellowship. We have replied saying that unless Mr. Chuck has some specific position in view in China we cannot grant him a fellowship.

I am, therefore, sending these papers to you with the idea that you may be able to make a suggestion as to service for him either at the University of Nanking or elsewhere.

Sincerely yours,



Assistant Secretary.

Mr. J. W. Williams,  
156 Fifth Avenue,  
New York City.

MKE:B

0265



CANADIAN PACIFIC STEAMSHIPS, LIMITED

R. M. S. EMPRESS OF CANADA

Receiving Shanghai,  
Sept. 7, 1923.

Dear Dr. Williams:—

Many thanks for the letter which you sent to me at Vancouver. I was much disappointed that Dr. Cochran was detained at the last moment as I had been looking forward to seeing a great deal of him on the voyage.

The journey as far as Yokohama was uneventful & the sea was calmer than I have ever known it before. This steamer is also unusually comfortable.

The disaster at Yokohama was complete. I do not believe that its seriousness can be exaggerated. There is practically nothing left after the earth.

quake & fire. There is some question  
whether the place will be rebuilt in  
the near future. Certainly none of the  
old residents who have been with us  
feel disposed to risk living there again.  
We have heard of many family tragedies  
& many miraculous escapes.

I shall be going through to  
Peking at the earliest opportunity and  
shall therefore not have a chance to  
see Dr. Bowen for some weeks. It is  
not unlikely that I may be returning  
to Japan shortly to see what has  
actually happened & what plans for  
reconstruction are being made. While  
it will be an interesting trip I cannot  
say that I look forward to it with  
great pleasure.

With kindest regards,

Yours sincerely,

Robert S. Greene

September 10, 1925.

My dear Miss Eggleston,

Your letter of August 9 has been delayed in reply, owing to my absence from the City where I was out of touch with mail.

I am very pleased to receive the papers with regard to Mr. Faw Yap Chuck. Professor Claude Thomson, who is in charge of our Chemistry, will be studying at Columbia this Fall and I shall try to have him get acquainted with Mr. Chuck, to learn more directly about him personally in his work. It might be after fuller knowledge we could offer him a position in the University of Nanking. Dr. P. C. Kwoh, President of Southeastern University, was recently in New York but has returned by this time. They will doubtless, too, be in need of men thoroughly trained in the teaching of Science.

Thanking you for calling my attention to Mr. Chuck, I am

Very sincerely,

Miss Margery K. Eggleston,  
Peking Union Medical College,  
61 Broadway,  
New York City.

JW:LB

GEORGE E. VINCENT  
CHAIRMAN AND GENERAL DIRECTOR  
ROGER S. GREENE  
DIRECTOR

EDWIN R. EMBREE  
SECRETARY  
MARGERY K. EGGLESTON  
ASSISTANT SECRETARY

THE ROCKEFELLER FOUNDATION  
CHINA MEDICAL BOARD  
61 BROADWAY, NEW YORK

SEP 26 1923

MEMBERS

WALLACE BUTTRICK  
SIMON FLEXNER  
RAYMOND B. FOSDICK  
FREDERICK L. GATES

FRANK J. GOODNOW  
ROGER S. GREENE  
HARRY PRATT JUDSON

VERNON KELLOGG  
JOHN E. MOTT  
FRANCIS W. PEABODY

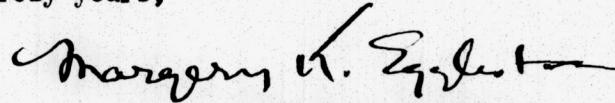
JOHN D. ROCKEFELLER, JR.  
WICKLIFFE ROSE  
GEORGE E. VINCENT  
WILLIAM H. WELCH

September  
25  
1923

My dear Mr. Williams:

I note that there is a chance that you may be able to use the services of Mr. Faw Yap Chuck in Nanking. We were interested in him when our attention was drawn to his qualifications.

Sincerely yours,

  
Assistant Secretary

Mr. J. E. Williams  
University of Nanking  
150 Fifth Avenue  
New York

MKE:VW

0269

October 18, 1923.

Mr. N. Gist Gee,  
China Medical Board,  
Peking.

My dear Mr. Gee:

We are sending you a copy of Mr. Caldwell's statement about the Physics, and also a summary of our askings from the China Medical Board, together with a summary of what we now have and are putting into our science work.

I am sending copy of all the material that you took yesterday and the new material I am sending herewith, to Mr. Greene, with a covering letter expressing the hope that we may have a conference here with him early in November.

Thanking you very much for your thought and interest in our problems and work,

Cordially yours,

*A. J. Fowler*

October, 1923

ASKINGS FROM THE CHINA MEDICAL BOARD BY

THE UNIVERSITY OF NANKING

For science Work

	Capital Grants	Annual Grants
1. One-half grant on second Science Hall (\$100,000)	M. \$50,000	
2. Personnel:		
1) Expert in Methods of Teaching Science		\$2,500 G.
2) Teacher of Biology		2,500 G.
3) Teacher of Chemistry		2,500 G.
4) Teacher of Physics		2,500 G.
<p>N. B. Two of our foreign science teachers are on furlough. Mr. Lee, now helping in Chemistry, is not a permanent member of the science staff. There will be on an average at least one of our science teachers on furlough.</p>		
3. For Biology:		
Annual Grant:		
1 Foreign teacher as above		
Laboratory Assistants		500 G.
Books and periodicals		100 G.
Departmental upkeep		400 G.
Capital Grant:		
Additional equipment	G. \$ 3,000	
Books	300	
4. For Chemistry:		
Annual Grant:		
1 Foreign teacher as above		
Books and periodicals		100 G.
Departmental upkeep		2,000 G.
Capital Grant:		
Equipment for physical chemistry laboratory	G. \$ 1,000	
Additional equipment for quantitative laboratory	1,000	
Additional equipment of organic laboratory	250	
Books and binding	500	
Gas plant	? ?	

0271

5. For Physics:	Capital Grants	Annual Grants
Annual Grant:		
1 Foreign teacher as above		
Books and periodicals		\$100 G.
Departmental upkeep		500 G.
Capital Grant:		
Physical apparatus	\$3,100 G.	
Additional electrical laboratory equipment	200 G.	
Compressors	200 G.	
Battery	500 G.	
Books	200 G.	

SUMMARY BUDGET - SCIENCE WORK - 1923 - 1924

	Personnel	Department Expenses
Biology	Mex. \$11,140	Mex. \$ 140
Chemistry	16,820	5,836
Physics	9,380	2,048
	Mex. <u>\$37,340</u>	Mex. <u>\$ 8,024</u>

Total investment in equipment (including furnishings) for Biology, Chemistry and Physics - 1923 Mex. \$ 43,621

(Note:- The present value is considerably larger.)

Total amount invested annually in books and periodicals for these departments, approximately Mex. \$ 1,000

## STATEMENT REGARDING SECOND SCIENCE HALL

The need for a Second Science Hall is pressing, (1) to provide more adequate laboratory facilities, equipment and supplies, storage and office space for the Department of Biology; (2) to release the present space in Sweeney Hall now occupied by agriculture and biology for chemistry and; (3) for physics, both of which latter needs are almost urgent, and (4) for more adequate housing of the College of Agriculture and Forestry. Until this new building is provided, biology and physics particularly will be greatly hampered for lack of such needed space.

Towards this science building, Mr. E. S. Harkness of New York made a provisional pledge of \$8,000.00 gold, which has lapsed but which we have good reasons for believing can be secured again when we have additional pledges. The China Famine Fund Committee of Five might be expected to respond favorably to a request for a share in the building, say one-fourth or one-third, as representing the share such a building would be used by the increases in staff and work made possible through their grants on current; but with a half from the China Medical Board, we should have no difficulty in getting the balance either from China or America. In view of our other askings from the China Famine Funds on equipment Gold \$7,000.00 and Mex. \$2,000.00, Books Mex. \$4,000.00, Buildings Mex. \$8,500, Houses (immediately) Gold \$18,000.00, and Land for agriculture and forestry Mex. \$25,000.00, totaling \$26,000.00 gold and \$47,500.00 Mexican, or a total of approximately \$100,000.00 Mexican, it would seem very unwise indeed to ask an additional \$100,000.00 for a second Science Building from them and would undoubtedly subject us to severe criticism, wholly understandable and probably deserved.

Moreover, it should be kept in mind that approximately one floor of the new building will be devoted to the Biological Sciences - general biology, botany, bacteriology, plant pathology, entomology, the herbarium, etc. An effort is now on foot to co-ordinate the biological science work so as to secure the greatest efficiency of staff, equipment, and laboratories and the strength and enthusiasm which comes from cooperation in instruction and research work.

In view of the above conditions as stated it is to be hoped that the China Medical Board may see its way clear to make a provisional grant to this new building, subject to the University being able to secure the balance needed within a specified time. There is nothing that will have a greater effect in bringing up the whole tone and atmosphere of our science work or in making possible the most effective use of new staff or additional equipment and running expenses which are urgently needed, both on the basis of our Science work in general or the pre-medical work in particular.



Chemistry

Present staff:

J. C. Thomson (on furlough)  
E. V. Jones  
C. C. Lee  
3 graduate assistants  
6 student assistants

Total present departmental expenses -

Personnel	M. \$16,820	
All other	<u>5,836</u>	M. \$22,656

Increased (annual) appropriation:

1 foreign teacher	G. \$ 2,500	G. \$ 2,500
-------------------	-------------	-------------

Capital:

Upkeep - annual	G. \$ 2,000
Books - immediate	500
Books and periodicals - annual	100
Equipment of physical chemistry laboratory	1,000
Additional equipment - quantitative laboratory	1,000
Additional equipment - organic laboratory	250
Gas Plant	

Physics

Present staff:

B. Griffing  
L. H. Caldwell  
S. R. Wei  
9 student assistants

Total annual departmental expenses -

Personnel	M. \$ 9,380	
All other	<u>2,048</u>	M. \$11,428

Increased (annual) appropriation:

1 foreign teacher	G. \$ 2,500
2 assistants	900
Upkeep - annual	500
Books - immediate	200
Books and periodicals - annual	100
Equipment	3,000

0275

UNIVERSITY OF MANKING

BIOLOGY

Time Offered	Course No.	Title	No. of Sections	Credit Hours	No. of Students	Instructor
1922						
Fall	A 130	Animal Biology	2	3	44	Gibbs
"	S 140	Human Body	1	5	29	Gibbs
"	S 144	Anatomy of Vertebrates	1	4	2	Reeves
"	Ag. 154	Plant Pathology	1	3	20	Sie
"	Ag. 163	Agric. Bacteriology	1	3	<u>12</u>	Gibbs
Total					107	
1923						
Spring	131	Practical Botany	2	3	40	Gibbs
"	A S 141	Hygiene & Sanitation	1	2	17	Gibbs
"	A S 141	Hygiene & Sanitation (Lecture only)	1	3	15	Gibbs
"	Ag. 164	Sericulture	1	3	<u>2</u>	Gibbs
Total					74	
Fall	132	General Biology	3	5	89	Chen
"	Ag. F 142	General Botany	2	5	<u>24</u>	Steward
Total					113	

Key; A. Arts students; S. Science students  
 Ag. Agric " ; F. Forestry "

UNIVERSITY OF NANKING  
CHEMISTRY DEPTs

Time Offered	Course No	Title	No. of Sections	Credit Hours	No. of Students	Instructor
<b>1922</b>						
Fall	130	General Chemistry	2	5	26	Jones
"	S 140	Qualitative Analysis	1	5	13	Jones
"	S 151	Organic Chemistry	1	5	6	Thomson
"	Ag 152	Agricultural Chemistry	2	5	20	Thomson
"	F 152	Forestry Chemistry	1	5	14	Thomson
"	S 154	Quantitative Analysis	1	5	7	Jones
"	S 160	Industrial inorganic	1	55	<u>3</u>	Jones
		Total			89	
<b>1923</b>						
Spring	120	General Chemistry	2	5	70	Jones
"	Ag 131	Qualitative Analysis	1	5	19	Jones
"	S 141	Quantitative Analysis	1	5	11	Jones
"	S 156	Food Chemistry	1	5	7	Thomson
"	S 161	Industrial organic	1	5	9	Thomson
"	F 167	Forestry Chemistry	1	5	<u>2</u>	Thomson
		Total			118	
Fall	121	General Chemistry	2	5	77	Jones
"	S 132	Advanced Chemistry	1	5	7	Jones
"	Ag F 134	Qualitative Analysis	1	5	5	Jones
"	S 142	Organic Chemistry	1	5	9	Lee
"	S 157	Industrial Lab. only	1	4	8	Lee
"	S 160	Industrial Inorganic	1	3	<u>7</u>	Jones
		Total			114	

Key: A, Arts students; S, Science Students  
 Ag, Agric " F, Forestry "

UNIVERSITY OF NANKING

PHYSICS

Time Offered	Course No	Title	No. of Sections	Credit Hours	No. of Students	Instructor
1922 Fall	120	Practical Physics		5	154	Caldwell Wei
"	140	General physics	1	3	2	Caldwell
"	150	Electricity, light & sound	1	5	<u>3</u>	Caldwell
		Total			159	
1923 Spring	121	Practical Physics		5	<u>121</u>	Caldwell Wei
		Total			121	
Fall	122	Practical Physics	2	5	131	Caldwell Wei
"	130	Electricity, light & sound	1	5	24	Griffing
"	162	Alternating currents	1	5	<u>9</u>	Griffing
		Total			164	

BUDGET COST FOR 1923 -1924

Departments:-	CHEMISTRY	PHYSICS	BIOLOGY
Staff:			
College of Arts and Science	\$3,689.00	\$800.00	\$1,180.00
Junior College	6,420.00	5,144.00	2,655.00
Col. of Agr. and Forestry	<u>2,491.00</u>		<u>1,600.00</u>
	12,600.00	5,944.00	5,435.00
Departmental Supplies and Expense:			
College of Arts & Science	1,918.00	100.00	115.00
Junior College	4,008.00	748.00	
Col. of Agr. and Forestry	<u>250.00</u>		
	5,276.00	848.00	115.00
Departmental Equipment:			
College of Arts and Science	222.00	300.00	50.00
Junior College	<u>328.00</u>	<u>900.00</u>	<u>195.00</u>
	550.00	1,200.00	245.00
Total cost of instruction	\$13,426.00	\$ 7,992.00	\$5,795.00
Total investment in furniture and equipment for all sciences			\$43,621.50
Total investment each year in books for all Sciences, approx.			1,000.00

CHEMISTRY DEPARTMENT

Budget 1923-1924

	Departmental Supplies & Expense	Departmental Equipment	Instruction	Total
Senior Colleges				
Arts and Science	1,018.00	\$222.00	\$3,689.00	\$4,929.00
Agricul. & Forestry	250.00		2,491.00	2,741.00
Junior College	<u>4,003.00</u>	<u>328.00</u>	<u>6,420.00</u>	<u>10,756.00</u>
	Mex. \$5,287.00	\$550.00	\$ 12,600.00	\$18,426.00
	276			

Laboratory Receipts

	Budget per year	Semester	Receipts Fall 1923
Senior Colleges	<del>\$315.00</del>	<del>\$158.00</del>	<del>\$201.24</del>
Arts and Science	\$315.00	\$158.00	\$201.24
Agriculture and Forestry	505.00	252.00	
Junior College	<u>1,610.00</u>	<u>805.00</u>	<u>1,012.00</u>
	Mex \$2,430.00	1,215.00	\$ 1,213.24

Amount budgeted for

    Departmental supplies and expense      Mex. \$5,276.00

    Approximate laboratory receipts for year      2,430.00

Amount covered by University

    General funds for current expense      2,846.00

        " equipment      550.00

        " instruction\*      10,395.00

        \$ 13,791.00

\*Instruction - \$12,600.00

Less tuition

    98 students

    @ \$22.50

    2,205.00

    \$10,395.00

0280

PHYSICS

Our great need right now is for more room. We are caring for over 250 students a year in 'Elementary Physics' alone. The laboratory for this one course is running to capacity for eight half days a week and our intermediate work has to be done in a small room in the basement where magnetic experiments are almost impossible. Our apparatus room is only half as large as necessary, resulting in one light room being used as store room. Our instructors have no offices where they can be separate from the assistants and students, and our office desks are used as work benches by the assistants in preparing and setting up laboratory apparatus. None of us can do our best under these circumstances.

Physics Apparatus

Mechanics and Heat:

Including balances, clamps, supports, weights, measuring microscope, spherometer, stop watch, surface tension, electric drive rotator, harmonic motion, resonance spring, hydraulic press, pitot tube, Boyle's law, compressor, mechanical equivalent of heat, calorimeters, etc. \$1,000

Sound and Light:

Including photometric equipment, illuminator, color filters, color mixer, nickel prism lenses, spectrum tubes, platinum wire, vibrating tuning fork, bell jar, kymograph, wave model, sonometers, etc. 500

Electricity:

Including hysteresis apparatus, standard condenser, high resistance boxes, potentiometers, thermocouples, resistances and rheostats, electrolysis, ammeters, voltmeters, wattmeter, milliammeter, keys, commutators, switches, electrical cell, microphone hummer, ballistic galvanometers, etc. 1,500

Desks, mixtures, etc., for electrical laboratory 200

Compressor system (200), Battery raised to 110 volts and gas plant to come from both Physics and Chemistry ? ?

Physics (cont.)

Summary

Physical apparatus	C. \$3,100
Electric laboratory	200
Compressor	200
Battery	500
Gas plant	? ?
Books and periodicals - immediate	200
Books and periodicals - yearly	100
Apparatus maintenance - yearly	500

November 5, 1923.

Professor N. Gist Gee,  
China Medical Board,  
Peking.

My dear Mr. Gee:

On reporting to the science men and to Mr. Reisner and Mr. Sarvis our conversation and the items that you had in mind to recommend to your Board for aiding the University, I find that they are quite well satisfied with the proposed grants for equipment, and all feel that they can use and need all the additional equipment asked for now, in their present space or possible space in our present buildings, but they also all feel strongly that they could use this additional new equipment as well as our present equipment much more efficiently in more adequate space, such as our new science building will afford.

The proposed recommendations for teaching staff and running expenses, however, they all think will raise very serious problems for us. Mr. Sarvis writes in a note I have just received: 'Again I am scared. Where could we hope to meet the \$10,000 decreasing appropriation in science? Increased receipts from students will not do it, for that means increased expense. The demands for staff will not decrease. Honestly, unless we can steer famine funds in that direction where could we get the money. The overloading of our budget in the past has been mainly for staff.' All agree that \$2,000 for running expenses will not be adequate and that it should be \$4,000 for each of the five years, strictly on running expenses. They point out that on chemistry alone we are subsidizing that department \$12,000 Mexican, after all fees and other items are counted out. That is, we are subsidizing that department alone \$9,000 for staff and something like \$3,000 for current expenses.

I should like it very much if you could stop off and see the men again on your way back. While Mr. Reisner and I will be away the other men, Dr. Jones, Mr. Caldwell, Dr. Gibbs, and Mr. Sarvis will all be here.

What we shall propose for the \$25,000 Mexican for the five years that you propose to ask your Board to grant will be to secure one man for science who can teach our many assistants how to teach the various sciences, and who himself can teach any one of the elementary courses in physics, chemistry or biology. This \$5,000 per year, or \$25,000 Mexican for the five years, would

Nov. 5, 1923.

bring him out and support him, and we all think this would get us farther along in our problem of science teaching at the end of five years than any other way we could use the \$25,000 Mexican; and if at the end of five years he had to drop out it would be the least loss to our work. I am quite sure you will quite appreciate and understand that if we take on two or three men, even if one or two of them are highly trained Chinese, on the basis you have proposed, at the end of five years, or before, we shall be in serious financial difficulties, unless, of course, additional funds for their support come from other sources. I do not know how familiar you are with the missionary societies and our home constituency at this time, but we are all very definitely and specifically facing cuts in our work, cuts that will affect not only the regular mission work but our educational institutions also, and our faculty and our Board of Managers and their Finance Committee will not accept any grant that will either compel them to make additional grants above what they are making now or compel us to go in debt. It is perfectly clear to me and to all of our men that we cannot reasonably expect our missionary societies and our home constituency to increase their appropriations to these union universities during these next five years. It is going to strain them to the utmost to keep on giving what they are now giving. By way of illustration to show what I mean: The Christian Missionary Society has had to cut all of their work in China 25% this year. That meant that they would need to cut the appropriation that they would make to the University \$2,000 gold. They did not do it because a friend of the institution and a member of their church came forward and said that he, personally, would give that \$2,000 over and above what he was otherwise giving to his board. So I trust that you will have these home conditions in mind, and our limitations and difficulties clearly before you when you come to the final decision.

I am sorry I have to leave - probably tonight - for the South, but the men here are getting the statement in shape and will have it in Peking by the eighth or ninth.

With very kindest regards,

Cordially yours,

*amts*  
Nanking

## TRANSFER

December 17, 1923.

Miss Margery K. Eggleston,  
China Medical Board,  
61 Broadway,  
New York City.

My dear Miss Eggleston:

I am writing at this time to convey to you the definite information with regard to the appropriation of the China Medical Board to the University of Nanking Hospital for the calendar year 1923. I am happy to report to you that the staff of doctors is complete; there are at present four doctors appointed by and supported by the mission boards resident at the hospital. Counting the salaries of these four doctors at gold \$2500 a piece makes a total of \$10,000 in personnel at the hospital. The mission boards are also supplying an annual appropriation totaling gold \$2750.00. Of this amount \$2500 has already been received. This makes a total for the year 1923 already received of \$12,500. The understanding in the agreement of the China Medical Board with the University Hospital was that the boards should supply \$11,750. We can state officially therefore that the mission boards have met their share of the agreement.

In using the figure gold \$2500 for the cost of a doctor on the staff we are adhering to the figure that was understood in the original agreement, although we find that at the present time it is costing the mission boards very close to \$3,000 a year to supply a married man to the university.

The appropriation of the China Medical Board to cover this year's grant was received by us on May 1, 1923.

Faithfully yours,

Assistant Secretary,  
University of Nanking.

copies to:

Dr. A. C. Hutcheson,  
Mr. L. J. Owen

0285

December 18, 1923.

My dear Miss Eggleston,

In accordance with our conversation, I am writing to make a formal request for the Trustees of the University of Nanking for an extension of time of the conditional gift of \$45,000 Mex., which the China Medical Board has made to the University Hospital, for property and equipment,- the time of which gift would expire on the 31st of December, 1923.

The University Hospital now has in process of construction and well on towards completion the Women's Building which was planned as a major part of the program for \$90,000 Mex. This work was undertaken earlier because of the absolute necessity of the Women's Building being available for use before changes could be undertaken in the old Hospital building and the building for housing nurses could be erected.

We have also cash in hand, \$5,000 Mex. and a pledge of \$5,000 Gold which must be called for from Mr. Harkness before July 1, 1924, and in addition the undertaking of Mr. E. A. Peden, President of the Peden Iron & Steel Company, Houston, Texas, and a dozen of his friends, to raise all the funds needed to claim the \$45,000 Mex. conditional gift within 1924. We are thus assured that all the funds can be secured if the time can be extended for one year.

Since Doctor A. C. Hutcheson is now back at work in the Hospital, together with Doctors Daniels, Wilmot, Peterson and Trimmer; dentist, Doctor Earl; and besides a full staff of Chinese colleagues, Doctors Chang, Xiang, Tang, Yu and Djen; and nurses, assistant and technician, Misses Walker, Warner, Wright, Dieter and Bauer, you will see how urgently needed all the extension of property and equipment will be in order to afford the full staff we have at present adequate facilities for their work.

2 - Miss Margery K. Eggleston

12/18/23

We appreciate the sympathetic and generous treatment we have always received from the China Medical Board in the development of our Hospital work, and hope they will grant us this additional favor in order to round out and complete more adequately the equipment of the Hospital.

Very sincerely yours,

Miss Margery K. Eggleston,  
China Medical Board,  
61 Broadway,  
New York.

JEW:LB

02A7

GEORGE E. VINCENT  
CHAIRMAN AND GENERAL DIRECTOR  
ROGER S. GREENE  
DIRECTOR

EDWIN R. EMBREE  
SECRETARY  
MARGERY K. EGGLESTON  
ASSISTANT SECRETARY

THE ROCKEFELLER FOUNDATION  
CHINA MEDICAL BOARD  
61 BROADWAY, NEW YORK

DEC 28 1923

MEMBERS

WALLACE BUTTRICK  
SIMON FLENER  
RAYMOND B. FOSDICK  
FREDERICK L. GATES

FRANK J. GOODNOW  
ROGER S. GREENE  
HARRY PRATT JUDSON

VERNON KELLOGG  
JOHN R. MOTT  
FRANCIS W. PEABODY

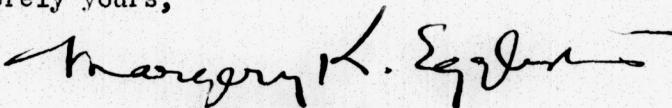
JOHN D. ROCKEFELLER, JR.  
WICKLIFFE ROSE  
GEORGE E. VINCENT  
WILLIAM H. WELCH

December 27, 1923

My dear Mr. Williams:

I am sending you this note merely to acknowledge your letter of December 18 concerning the proposed extension of time for the conditional gift to the University Hospital of Nanking. This matter will be taken up by the Executive Committee on Friday of this week.

Sincerely yours,

  
Acting Secretary

Mr. J. E. Williams, Vice President,  
University of Nanking,  
150 Fifth Avenue,  
New York City.

MKE:RPH

02AA

GEORGE E. VINCENT  
CHAIRMAN AND GENERAL DIRECTOR  
ROGER S. GREENE  
DIRECTOR

EDWIN R. EMBREE  
SECRETARY  
MARGERY K. EGGLESTON  
ASSISTANT SECRETARY

CHINA MEDICAL BOARD  
OF  
THE ROCKEFELLER FOUNDATION  
61 BROADWAY, NEW YORK  
CABLE ADDRESS "ROCKFOUND"

JAN 2 1924

MEMBERS

WALLACE BUTTRICK  
SIMON FLEXNER  
RAYMOND B. FOSDICK  
FREDERICK L. GATES

FRANK J. GOODNOW  
ROGER S. GREENE  
HARRY PRATT JUDSON

JOHN R. MOTT  
FRANCIS W. FEABODY  
JOHN D. ROCKEFELLER, JR.

WICKLIFFE ROSE  
FREDERICK STRAUSS  
GEORGE E. VINCENT  
WILLIAM H. WELCH

December 31, 1923.

My dear Mr. Williams:

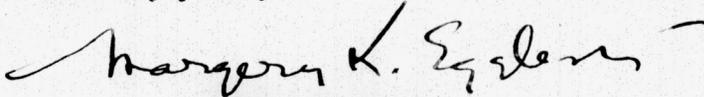
I have the honor to inform you that at the meeting of the Executive Committee of the China Medical Board held December 28, 1923, the following action was taken:

RESOLVED that, in view of the conditions outlined above, an extension of time to December 31, 1924, be granted to the NANKING UNION HOSPITAL for securing the supplemental sum required to make available appropriation C.M. 2574 for BUILDINGS AND EQUIPMENT.

In presenting a recommendation to the Executive Committee, we informed the Committee that you have already begun the construction of the buildings in Nanking, and have in hand approximately Mex. 5,000, and pledges payable during 1924 for rather more than the entire sum necessary to make available the China Medical Board's appropriation. It was on the basis of this information that the extension of time was granted.

With kindest regards,

Sincerely yours,

  
Acting Secretary.

Mr. J. E. Williams, Vice President,  
University of Nanking,  
150 Fifth Avenue,  
New York City.

MKE:LPP

0289